# INTERNATIONAL FEDERATION ICESTOCKSPORT



Seat in Zürich (CH)

founded 1950

# IFI POLICY STATEMENT ON SAFEGUARDING FROM DISCRIMINATION, HARASSMENT & ABUSE

### Introduction

Any form of Discrimination, Sexual abuse and sexual harassment are completely incompatible with the intrinsic values of sports. Within the INTERNATIONAL FEDERATION ICESTOCKPORT (IFI) there is zero tolerance for discrimination and harassment irrespective of gender, ethnic background, religious faith, sexual orientation and disability.

In its role of promoting and protecting the health of the athlete, the athlete's entourage and all officials, IFI recognises all the rights of athletes, including the right to enjoy a safe and supportive sport environment. It is in such conditions that athletes are most likely to flourish and optimise their sporting performance.

Sexual harassment and abuse are violations of human rights, regardless of cultural setting, that damage both individual and organisational health. While it is well known that sport offers significant potential for personal and social benefits, this potential is undermined where such problems occur. Abuse of Power or Trust can occur by any individual at any level in the organisation, hence it needs to be taken into account.

These guidelines are directed towards sexual harassment but can equally be used also in cases related to any form of discrimination or abuse.

Zero tolerance implies that sexual harassment and sexual abuse must not take place. Therefore, all organisations within IFI have a responsibility to hinder sexual harassment and sexual abuse. It is a prerequisite that both the employees and volunteers within sports follow the guidelines regarding sexual harassment and abuse, and that suspicion of sexual harassment and abuse is notified and/or dealt with if a situation should occur.

Sexual harassment and abuse occur worldwide. In sport, they give rise to suffering for athletes and others, and to legal, financial and moral liabilities for sport organisations. No sport is immune to these problems which occur at every performance level. Sport organisations, in particular, are gatekeepers to safety and should demonstrate strong leadership in identifying and eradicating these practices.

Everyone in sport shares the responsibility to identify and prevent sexual harassment and abuse and to develop a culture of dignity, respect and safety in sport.

IFI will do its best to protect every person that has been harassed/discriminated and/or has been reported.







# **1. POLICY STATEMENT ON DISCRIMINATION, HARASSMENT & ABUSE**

### 1.1. Purpose

The purpose of this Policy Statement and Guidelines on Discrimination and Harassment is to:

• outline the IFI's policy on Sexual Harassment & Sexual Abuse, including who the policy applies to, and where it applies, and the definitions for the types of behaviour that are covered;

• describe the processes that are in place to help prevent these behaviours from occurring and the responsibilities of IFI participants to achieving a work and sport environment free of sexual harassment and sexual abuse;

• define the procedures available to IFI participants to bring forward a complaint;

• describe the consequences of a breach of this policy, including interim measures and specific sanctions;

• outline the record-keeping procedures when a complaint is received; and

• provide a statement regarding confidentiality when dealing with complaints and other matters associated with this policy and guidelines.

IFI recognises that bullying, harassment and discrimination can poison the work/sport environment for the wider group, as well as for those members of the group targeted by the bullying, harassment or discrimination. All IFI participants are expected to support a work environment that fosters respect and promotes the dignity and self-esteem of each other.

The IFI is committed to creating and maintaining a work and sport environment which is free from:

• personal harassment and bullying, and

• discrimination or harassment based on prohibited grounds, including race, ancestry, place of origin, color, ethnic origin, citizenship, political opinion, creed, gender, sexual orientation, disability, age, marital/family status, language and any other discrimination or harassment prohibited by applicable law.

## 1.2. Guidelines

IFI has adopted guidelines against sexual harassment and abuse that shall be applied in all parts of the organisation. The management has the main responsibility for publicising the guidelines within the organisation and the IFI staff, IFI officials and IFI event participants are responsible for adhering to them.

The following guidelines apply within the IFI:

• Treat everyone with respect, and refrain from all forms of communication, action or behavior that may be perceived as offensive

- Avoid body contact that may be perceived as unwanted
- Avoid all types of verbal intimacy that may be perceived as sexually charged



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• Avoid expressions, jokes and opinions that relate to the individual's gender or sexual orientation in a negative way

- Seek to have both sexes represented in the support network
- Do not offer any form of reward with the purpose of demanding or anticipating sexual services in return
- Take action and give notice if a breach of these rules is experienced

The IFI leadership (IFI staff, IFI officials, IFI Central Board, IFI Event organisers etc.) have the main responsibility for letting these rules be known in the organisation/sports environment, and that they are adhered to.

### **1.3.** Definitions

#### **IFI** Participants

This policy and guidelines apply to all IFI participants, which include all persons engaged in any paid or volunteer capacity with IFI or otherwise under the jurisdiction of IFI. Without limiting the reach of the guidelines, IFI participants include:

- IFI officers, members and volunteers;
- IFI employees and persons under contract with the IFI;

• all athletes eligible for nomination to, or forming part of, any team participating in sport competitions over which IFI has jurisdiction; and

• all persons working with those teams or athletes, including coaches, medical and paramedical personnel, sports federation representatives, and other support persons;

#### Work in Sport

The IFI Policy and these guidelines apply to IFI participants at all times, during the course of their work in sport and also during other activities where their conduct may affect the work and sport environment, whether that be at the IFI offices, at meetings of the IFI or other entities, or at IFI events.

#### Person in Authority

A person in authority is any IFI participant in a position of authority over, or trusted by, a person who may be experiencing harassment, and can include such persons as team leaders, coaches, trainers, medical or paramedical personnel, parents or other volunteers.

Within IFI workplaces, a person in authority includes all supervisors and managers, and all members of the IFI Executive Committee.

#### Harassment

Harassment is a form of discrimination, and refers to wrongful conduct, whether or not the conduct is associated with a prohibited ground, that negatively affects the work and sport environment or leads to







adverse consequences within that environment for the person(s) experiencing the harassment, which the perpetrator knew or ought reasonably to have known would be unwelcome.

Harassment includes bullying, and can take many forms but often involves conduct, comment or display that is insulting, intimidating, humiliating, hurtful, demeaning, belittling, malicious, degrading, or otherwise causes offence, discomfort, or personal humiliation or embarrassment to a person of group of persons.

Examples of harassment include:

• unwelcome remarks, jokes, nicknames, innuendo, or taunting which may, but need not be linked to a prohibited ground, such as a person's age, sexual orientation, race, ancestry, political opinions, etc.;

- written or verbal abuse or threats which may, but need not be linked to a prohibited ground;
- racial, ethnic or other slurs;

• displays which may cause offence and which may, but need not be related to prohibited grounds, such as sexual, racial, ethnic or religious posters or graffiti;

- use of terminology that reinforces stereotypes which may, but need not be based on prohibited grounds;
- vandalism or physical assaults which may, but need not be motivated by prohibited grounds; and

• condescension, paternalism, or patronizing behavior which may, but need not be linked to prohibited grounds which undermines self-respect or adversely affects performance or working conditions.

#### Personal Harassment

Personal harassment is inappropriate behavior directed toward an individual which the perpetrator knewn or ought reasonably to have known would be unwelcome. The behavior is repeated, or has the potential to be repeated, over time.

Examples of personal harassment include belittling jokes, insults, nicknaming, inappropriate teasing, taunting and condescension.

#### Bullying

Bullying is unwanted verbal, physical or social behavior directed to harming or inappropriately controlling another person. It often involves a real or perceived power imbalance. The behavior is repeated, or has the potential to be repeated, over time.

Examples of bullying are such actions as threats, spreading rumors, attacking someone physically or verbally, and deliberately excluding someone from a group.

Sexual Harassment

Sexual harassment is unwelcome sexual advances, requests for sexual favours, or other verbal or physical conduct of a sexual nature or related to a person's sex when:

• submitting to or rejecting this conduct can affect decisions about the individual;





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- the conduct has the purpose or effect of interfering with the individual's performance;
- the conduct detrimentally affects the work and sport environment.

Specific examples can include:

- criminal conduct such as stalking, and physical or sexual assault or abuse;
- inappropriate comments about a person's body or appearance;
- inquiries or comments about an individual's sex life, sexual preferences, etc.;
- leering or other obscene or suggestive gestures;
- promises or threats contingent on the performance of sexual favours;
- sexual/sexist graffiti or any displaying of sexually explicit material or pictures;
- unwanted physical contact including touching, kissing, patting and pinching;
- unwelcome flirtation, sexual remarks, invitations or requests whether indirect or explicit; and
- use of inappropriate or derogatory sexual terms.

#### Sexual Abuse

Abuse implies that a person offends another person's rights. By sexual abuse we mean to trick or coerce a person into a sexual act the person does not want or is not sufficiently mature to consent to. Such abuse may be punished in accordance with the Penal Code, which also defines sexual abuse in varying stages of seriousness.

This type of abuse may include, but not be limited to:

- showing of pornography
- indecent exposure
- groping
- sexual penetration

Reprisal

Reprisals or threats of reprisal are an aggravating factor in any situation involving harassment, particularly where the reprisal or threat of reprisal is by a person in authority.

Examples of reprisal include:

• acts of retaliation designed to punish an individual who has reported discrimination or harassment; and threats of retaliation designed to dissuade an individual from reporting discrimination or harassment.







- In sexual harassment situations, reprisals can also include:
- acts of retaliation to punish an individual who has rejected sexual advances; and
- threats of retaliation if sexual advances are rejected.

For the purpose of these guidelines, the making of a deliberately groundless complaint shall also be deemed a reprisal.

#### Condonation

If a person in authority knows, or should reasonably have known, that harassment or sexual abuse may have occurred and fails to take appropriate action, the person in authority has condoned the action and may be subject to sanctions under these guidelines.

What is not considered harassment:

• Reasonable action or conduct by an IFI person in authority that is part of his/her normal function, even if there are possible unpleasant consequences (e.g., disciplinary action, performance management, changes to schedules or duties, implementation of policies, etc.).

• Differences of opinion or disagreements between co-participants.

It is of vital importance that those in authority:

• set and communicate non-discriminatory performance standards, selection criteria, rules and regulations to all participants;

• be consistent in taking any corrective or punitive action without discrimination based on prohibited grounds or harassment; and

• use non-discriminatory terminology; address individuals by name and avoid the use of derogatory slang or offensive terms.

### 1.4. Prevention and Intervention

Prevention and intervention are key to achieving a work and sport environment free of discrimination and harassment. The IFI must present a positive role model. IFI participants should communicate the IFI's objective to create and maintain a work and sport environment free of discrimination and harassment and are expected to intervene when it appears that discrimination or harassment may have occurred.

#### **Integrity Officer**

IFI will appoint an individual designated as the IFI Integrity Officer for the purpose of these guidelines. The role of the Integrity Officer shall be:

- to receive information about reports brought forward relating to discrimination and harassment
- to facilitate the process for bringing forward reports







• to provide support to individuals who have questions or concerns about the application of these guidelines

• to report on a regular basis to the Ethics Committee and the Executive Committee

#### Duty to Report

All IFI participants are expected to promptly report any behavior of which they become aware, which may constitute harassment or discrimination, as set out below.

This includes situations where discrimination or harassment is suspected or rumored, appreciating that individuals who experience discrimination or harassment are often reluctant to report it.

There is no duty to report in cases where the individual that has been harassed/discriminated could or would be put at risk by reporting and/or does not want the case to be disclosed on reasonable grounds. To protect the sport, IFI and other individuals in the future it should always be tried to make a report.

#### **Receiving Reports**

Reports of suspected discrimination or harassment may be made to the IFI Integrity Officer, the Secretary General, the President, or to any other person in authority within the IFI.

All such reports shall be brought promptly to the attention of the Integrity Officer & Secretary General by whoever receives the report (except when the report implicates one of them, in which case it will be brought to the attention of the other, or in the case where both are implicated then to the President).

Any reports arising from the conduct of a participant (athlete, official or volunteer) at an IFI event shall also be promptly brought to the attention of the Jury Chair unless the complaint involves the conduct of the Jury Chair.

### **1.5. Complaint Procedure**

Assistance to Complainants

A complainant may request the assistance of the Integrity Officer in understanding these guidelines, in pursuing resolution short of lodging a complaint if appropriate, and in formulating the written complaint.

Should a complainant choose to retain legal counsel at any stage of a complaint or appeal, it shall be at the complainant's own expense.

#### The Complaint

Although anyone may report discrimination or harassment, a complaint may be made only by (i) persons affected by the alleged discrimination or harassment, (ii) the Secretary General or the Integrity Officer, on behalf of IFI.

A complaint shall be in writing, and signed by the complainant, or by the Secretary General or Integrity Officer (as applicable), if the complaint is brought on behalf of the IFI. The complaint shall be submitted to the Secretary General and/or the Ethics Commission Chair, and a copy shall be provided to the Integrity Officer.







The complaint should include particulars of the discrimination or harassment, including details of the incident or incidents, including dates, times, locations, description of action, account of dialogue, the name of the alleged perpetrator(s) and any witnesses or names of other individuals who may also have experienced discrimination or harassment. The complaint should detail any corrective action taken to date.

The parties to a complaint are the IFI, the respondent(s) and the complainant(s), if any. Where there is a complainant, the complainant may withdraw the complaint at any time. However, such a complaint may be continued as a complaint by the Secretary General on behalf of the IFI, if the IFI does not consent to the withdrawal.

#### Processing the Complaint

The person responsible for processing the complaint (hereinafter the "IFI Official") may vary, as follows: a) where a complaint involves conduct by an employee of, or person under contract to, IFI other than the Secretary General, the IFI Official shall be the Secretary General; and b) in all other cases, the IFI Official shall be the Ethics Commission Chair (or where a complaint involves conduct by the Ethics Commission Chair, an alternate member of the Ethics Commission). The Ethics Commission Chair or, in the case of a complaint involving the Ethics Commission Chair, the alternate, may delegate part or all of the Ethics Commission Chair (or alternate's) responsibilities under these guidelines to the Secretary General, except where a complaint is by or against the Secretary General.

#### **Complaint Investigation**

The IFI Official may decide not to deal with a complaint: a) if in the opinion of the IFI Official, the facts alleged in the complaint would be insufficient, if proven, to establish discrimination or harassment under the IFI Policy and these guidelines; or b) if in the opinion of the IFI Official, the investigation of the complaint would not advance the purpose of the IFI Policy in the circumstances, either because of an impossibility to investigate case due to significant delay between the alleged events and the time of the complaint or for any other reason. The IFI Official must in writing provide the reasons for the decision not to deal with it or why it is not possible or makes no sense.

If the IFI Official decides not to deal with the complaint, the complainant can in accordance with the IFI Juridical regulation make an Appeal to have the case dealt with to the IFI Appeal Committee.

In all other cases, the IFI Official shall investigate the complaint or appoint and provide terms of reference to an investigator who shall investigate the complaint and make findings of fact.

Before the investigation begins, the IFI Official shall advise each respondent of the complaint and shall provide each complainant and respondent a copy of the written complaint, of the IFI Policy and these guidelines, and of the investigator's terms of reference, if any.

Before the investigation report is issued, each respondent shall have a reasonable opportunity to respond to the allegations. If a respondent declines to do so, or does not respond within the timeframe provided, the investigator's report may nonetheless be issued. A respondent may rely on any legal defenses recognized under applicable human rights law.

All IFI participants, including the respondent(s), must co-operate fully in any investigation under these guidelines.







The IFI Official may consult with the investigator during the course of the investigation, may review the investigation report in draft and may provide additional terms of reference to, or request clarification from, the investigator.

The Jury Chair shall be consulted throughout any investigation involving conduct at an IFI event unless the complaint involves conduct by the Jury Chair.

A copy of the investigation report shall be provided to the IFI, complainant(s) and the respondent(s) and to the Jury Chair if the complaint involves conduct at an IFI event.

Assistance to Respondents

A respondent may request the assistance of the Integrity Officer in understanding these guidelines. Should a respondent choose to retain legal counsel at any stage of a complaint or appeal, it shall be at the respondent's own expense.

**Determinations Following Investigation** 

The IFI Official shall determine whether discrimination or harassment has been established in light of the findings of fact contained in the investigation report, and if so, the nature and particulars of the discrimination and/or harassment. The IFI Official's determinations shall be communicated to the IFI, the complainant(s), the respondent(s) and the Integrity Officer, and to the Jury Chair if the complaint involves conduct at an IFI event.

Settlement

A complaint may be settled at any stage. A resolution agreement should be in writing and signed by all parties. A copy of the resolution agreement will be provided to the Integrity Officer and to IFI.

Mediation

IFI may provide a mediator, if the IFI Official views mediation as appropriate and if the complainant and respondent are willing to enter a mediation agreement.

### 1.6. Sanctions

The IFI Official shall have the authority to impose sanctions, if warranted. When the complaint arises from conduct at an IFI Event the IFI Official shall consult with the Jury Chair before imposing sanctions, unless the complaint involves conduct by the Chef de Mission/Team Leader.

The IFI, complainant(s) and the respondent(s) shall be given a reasonable opportunity to make submissions to the IFI Official prior to the imposition of sanctions.

Sanctions may include, but are not limited to:

a) the issuance of a warning and/or reprimand;

b) the imposition of such temporary or permanent conditions on continued employment with IFI, or participation in IFI activities as the IFI Official may view as appropriate;







c) temporary suspension from employment or contract with IFI (with or without pay), or from participation in some or all of the activities over which the IFI has jurisdiction including the Olympic or any Multi-Sport Games (hereinafter collectively referred to as "IFI activities"); and/or d) a recommendation that a person's membership be revoked in accordance with the by-laws of the IFI or, in the case of a IFI employee or contractor, termination of employment or contract.

The IFI Official shall provide the complainant(s) with such information about any sanctions imposed as is appropriate in the circumstances. The IFI and the Integrity Officer will be advised of sanctions imposed.

Should any sanction that the IFI Official views as appropriate require a resolution to be passed by the IFI Board of Directors, the IFI Official shall take such action as is appropriate to have the matter placed before the Board for its consideration, but the matter will not be considered prior to any appeal or expiration of right to appeal under these guidelines.

### **1.7. Interim Measures**

The IFI Official may impose interim measures pending the investigation and disposition of a complaint, if the IFI Official is of the view that the imposition of such measures is in the best interest of the complainant(s), respondent(s) and/or IFI.

Interim measures are not sanctions, and they may take many forms, including but not limited to:

a) the imposition of conditions upon the continued participation of the respondent(s) in the activities or work of IFI;

b) suspension of the respondent(s) from participation in the activities or work of the IFI, with or without pay in the case of employees, or under such other terms as are seen to be appropriate; and/or

c) security arrangements.

The IFI and the Integrity Officer shall be informed of any interim measures.

The IFI Official shall consult with the Jury Chair before the imposition of interim measures which may have an impact on any participant at an IFI event.

### 1.8. Appeals

An appeal under these guidelines will be heard and determined by the IFI Appeal Committee.

None of the persons hearing the Appeal shall have had prior involvement in the matter.

Grounds for Appeal by Respondents

A respondent may appeal the IFI Official's determination (s) on the following grounds only:

a) that the investigation was conducted in an unfair or biased manner contrary to the rules of natural justice; or

b) that the findings of fact contained in the investigation report are insufficient to support a determination that discrimination or harassment has been established.







In an appeal by the respondent from the IFI Official's determination(s), the complainant shall be entitled to participate as a respondent in the appeal.

A respondent may also appeal from the sanction(s) imposed or recommended following a complaint. In such an appeal, the complainant shall be advised by the IFI Official that an appeal has been filed, and shall be entitled to make written representations, but shall not be entitled to participate as a respondent in the appeal. There shall be no appeal from any finding of fact contained in the investigation report.

Grounds for Appeal by Complainants or the IFI

A complainant or the IFI may appeal the IFI Official's determination(s) on the following grounds only:

a) that the investigation was conducted in an unfair or biased manner contrary to the rules of natural justice; or

b) that the findings of fact contained in the investigation report ought to have resulted in a determination that discrimination or harassment has been established.

In an appeal by the complainant or the IFI from the IFI Official's determination(s), the respondent shall be entitled to participate as a respondent in the appeal.

A complainant or the IFI may also appeal the IFI Official's decision not to deal with a complaint.

In such a case, the respondent shall not be identified in the appeal and shall not be entitled to participate as a respondent in the appeal.

There shall be no appeal from any finding of fact contained in the investigation report.

Notice of Appeals

The notice of appeal must be made in writing to the IFI Secretary General, within fourteen days of the appellant receiving notice of the IFI Official's decision with respect to sanctions and must state the specific grounds for the appeal.

A copy of the notice of appeal shall be promptly provided to the President, the IFI Official, the Integrity Officer, the Chef of Mission/Team Leader if the appeal involves conduct at Games, and to every person entitled to participate as a respondent in the appeal.

#### The Hearing

The following persons may appear before the Appeal Committee at its in camera hearing and make representations in the appeal: a) the IFI; b) the appellant(s); c) any person entitled to participate as a respondent in the appeal; d) the IFI Official who may make representations with respect to the investigation of the appeal, the determinations and any sanctions imposed and/or recommended; e) the Chef de Mission/Team Leader who may make representations where the appeal involves conduct at the Games; and f) any other person invited by the Appeal Committee to make representations.

No member of the Appeal Committee having had any prior involvement in the complaint, or who is otherwise in conflict of interest, shall participate in the deliberations or decision in the appeal.







#### Disposition of an Appeal

The Appeal Committee's deliberations shall take place in camera. No other person shall be present during the deliberations.

The Appeal Committee, by a majority of votes cast, may: a) dismiss the appeal; b) substitute its own determination for the determination under appeal; c) substitute a sanction for the sanction under appeal; or d) remit the complaint for further investigation and/or for re-determination in accordance with its directions.

The Appeal Committee shall provide reasons for its disposition. Minority and dissenting reasons may also be provided.

A copy of the reasons shall be provided to the IFI, appellant, to any respondent in the appeal, and to the Chef de Mission/Team Leader if the appeal involves conduct at Games. In an appeal from sanctions, the IFI Official shall give the complainant(s) such information about the disposition of the appeal as is appropriate in the circumstances.

#### **Published Summaries**

It is desirable to publish a summary of each decision and the reasons for disposition on a timely basis and when this is done, it shall be in such a form as to protect the identities of individuals involved.

### **1.9. Record Keeping**

The Secretary General shall keep a secure record of every report and complaint under these guidelines. The record shall contain all relevant documentation, including: a) details of the report(s) and/or a copy of the complaint(s); b) the response(s), if any; c) the terms of reference of the investigator, if any; d) the interim measures, if any; e) any witness statements; f) the investigation report, if any; g) the terms of any informal resolution or written resolution agreement; h) the IFI Official's determinations, if any; i) the sanctions imposed, if any; j) all other correspondence; k) any appeal(s) filed; l) any material filed in an appeal; and m) any minutes of the IFI Executive Committee.

### SOURCES

Canadian Olympic Committee - POLICY STATEMENT AND GUIDELINES ON DISCRIMINATION AND HARASSMENT - Adopted by the Board of Directors May 21, 2012 (Updated April 14, 2016)

IOC ADOPTS CONSENSUS STATEMENT ON "SEXUAL HARASSMENT & ABUSE IN SPORT" (2007)

Norwegian Olympic and Paralympic Commitee and Confederation of Sports (Adopted by the Executive Board of the Norwegian Olympic and Paralympic Committee and Confederation of Sports (NIF) in 2010) - Guidelines to prevent sexual harassment and abuse in sports

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### 2. IFI Recommendations to member National Federations

IFI recommends that all Member Associations should:

- 1. Develop policies and procedures for the prevention of sexual harassment and abuse;
- 2. Monitor the implementation of these policies and procedures;
- 3. Evaluate the impact of these policies in identifying and reducing sexual harassment and abuse;
- 4. Develop an education and training program on sexual harassment and abuse;
- 5. Promote and exemplify equitable, respectful and ethical leadership; and
- 6. Foster strong partnerships with parents/careers in the prevention of sexual harassment and abuse.

The policy on sexual harassment and abuse should:

- identify and address these issues
- be clear and easily understood
- involve consultation with athletes
- be widely communicated through publication and education
- be approved by the relevant management body (e.g. Management Board or Executive Committee) and incorporated into its constitution and/or regulations
- apply to all involved in the organisation
- be supported by a comprehensive education and training strategy
- be reviewed and updated on a regular basis, particularly when there is a major change in the constitutional regulations of the organisation or in the law.

The policy should:

- state that all members have a right to respect, safety and protection
- state that the welfare of members is paramount
- identify who has responsibility for implementing and upholding it
- specify what constitutes a violation
- specify the range of consequences for such violations
- specify procedures for reporting and handling complaints
- provide details of where to seek advice and support for all parties involved in a complaint
- specify procedures for maintaining records
- provide guidance for third party reporting ('whistleblowing').
- There should be codes of practice on sexual abuse and harassment for specific member roles in a sport organisation. The code of practice on sexual harassment and abuse should:
- provide guidance on appropriate/expected standards of behavior from all members
- set out clear processes for dealing with unacceptable behaviors, including guidance on disciplinary measures and sanctions.





